



**Austin**  
 Too late to organize N work  
 Too early to present M products  
 Too early to plan O

**Barcelona**  
 Transitional event  
 Scaled-down design summit  
 O is a short cycle

**US Summit**  
 Best time to present O products  
 Gather feedback on O  
 Start drawing Q requirements  
 Venue for P midcycles

**P contributors event**  
 Best time to organize P work

**Development**  
 Starts on previous cycle RC1s  
 Ends with the end release

**Build products on release**

**Gather requirements**  
 Define cross-project themes

Release at the end of the dev cycle

OpenStack Summit / conference

Separated dev-oriented event

Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May  
 2016 2017 2018